

Board of Curators EVC Report

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Executive Vice Chancellor for Health Affairs

April 22, 2021

Agenda

- **COVID-19 Update**
- **MUHC Strategic Plan**
- **Finance Report**
- **Compliance Report**
- **SOM Report**
- **Health System Update**
- **Challenges**



COVID-19 Update

- All people in Missouri 16 and older are eligible for COVID-19 vaccine.
- The state of Missouri designated MU Health Care as one of three high volume vaccination sites in the region. (**67,027 vaccines administered** to 39,746 individuals)
- COVID-19 testing moves from drive-thru site to MU Health Care clinics (**148,588 COVID-19 tests given** with 16,006 positive)
- Fewer COVID-19 patients in the hospital. (**3 inpatients**)
- Daily review of data, continued COVID-19 incident command structure, ability to flex space and staffing if numbers increase.



MU Health Care's vaccination site is located at the MU football stadium inside the Walsworth Columns Club at Faurot Field.

Combined SOM/MUHC Mission, Vision and Values

MISSION

To save and improve lives –
through exemplary education, research, and patient care.

VISION

We will be the premier and transformational
academic health system for Missouri.

VALUES

Inclusion, Diversity & Equity • Respect • Service
Discovery • Responsibility • Excellence

NextGen Precision Health

- \$220.8 Million
- 256,000 sq. ft
- Top research priority for MU
- Grand Opening Oct. 19, 2021



More information about the in-person and virtual events coming soon from the grand opening planning committee.

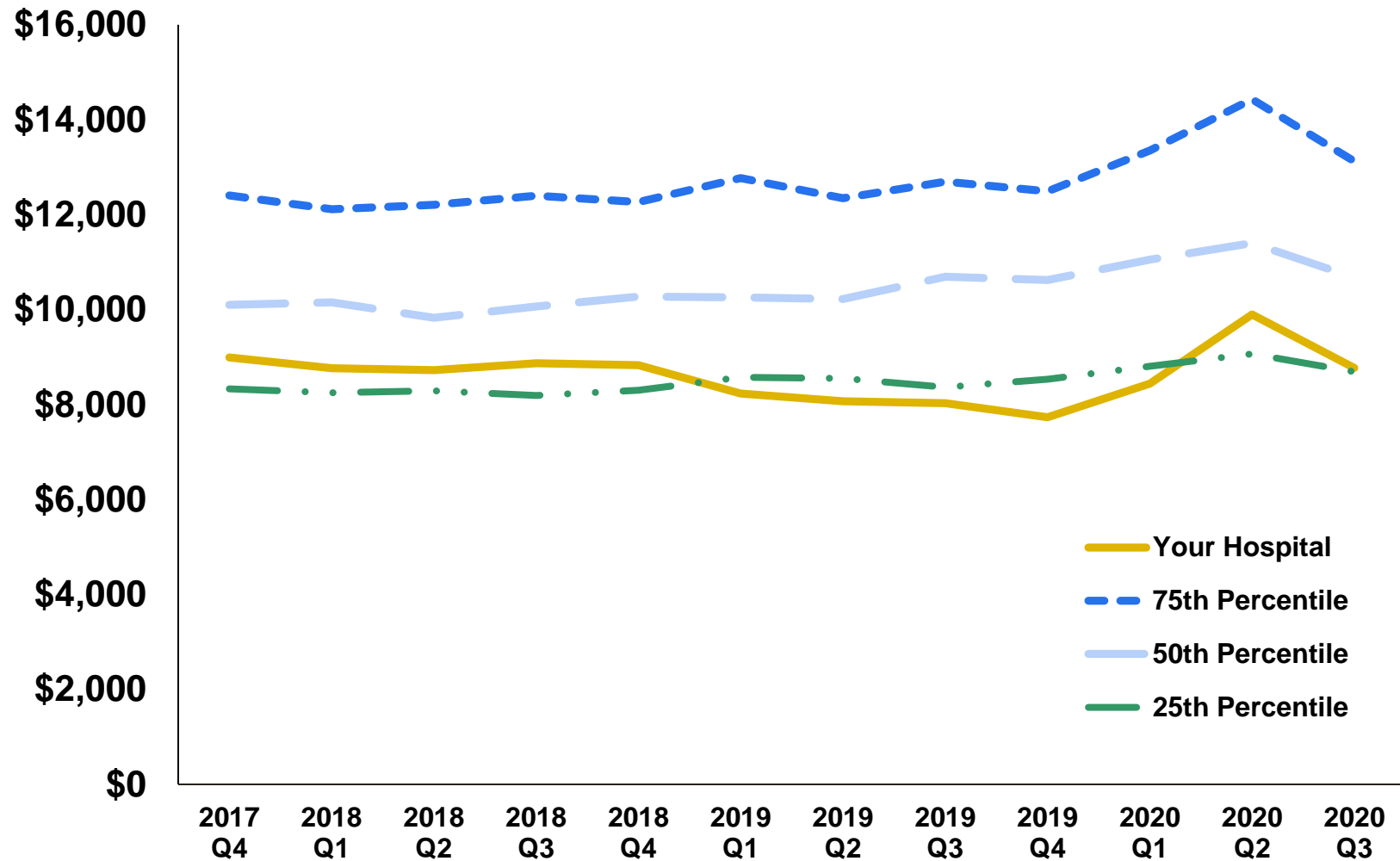
Finances



Financial Results – Ratios and Benchmarks

Actual	Forecast	Financial Ratios and Benchmarks	Prior Year	FY21 Annual Forecast	Moody's A Rated
6.9%	6.8%	Operating Margin (including Int Exp)	4.9%	6.2%	2.7%
6.5%	3.9%	Annualized Return on Total Assets	0.8%	3.9%	4.4%
180.8%	143.3%	Cash to Total Debt	188.8%	113.3%	137.9%
24.4%	29.9%	Debt to Capitalization	24.2%	34.8%	30.9%
6.1	4.8	Maximum Annual Debt Service Coverage	2.7	4.8	4.7
196.7	193.8	Days Cash on Hand	191.2	200.2	215.1
54.2	49.5	Net Days Revenue in AR	47.7	49.8	46.2

Expense per Adjusted Discharge



- Comparative database of 137 teaching hospitals
- 5 straight quarters trending to the most efficient quartile, while comparators were trending up
- 2Q blip due to COVID, but returning to prior performance

Source: AAMC-COTH Quarterly Survey of Hospital Operations & Financial Performance

Compliance



Corporate Integrity Agreement Update

Reporting Period 4

Covered dates July 1, 2019 – June 30, 2020

Received close-out letter from the OIG Monitor on February 18, 2021

Reporting Period 5

Covers dates July 1, 2020 through June 30, 2021

Final year of the five-year agreement, term ends June 30, 2021

- Certain audit and default clauses set to expire on or about January 29, 2022
- Validation Review option shall expire on or about October 1, 2022

Current Activities

- Training modules in process to compete by April 30, 2021
- Facility list and payor mix information submitted on March 31, 2021
- Final annual report will be submitted no later than October 1, 2021

School of Medicine



School of Medicine
University of Missouri

Research Investment Strategic Engagement University Partnerships (RISE UP): Strategic Research Investments

**Strategic
Faculty
Positions
Approved to
Date Total**



Oncology Clusters: Search for Chief of Oncology in progress



Imaging Cluster: 7 Faculty



Neurological Sciences Clusters: 8 Faculty and search for chair of neurology in progress



Population Health: 3 Faculty



Cardiovascular Clusters: 5 Faculty



Reproductive Biology Cluster: 1 Faculty and search for chair of OB/GYN in progress

New Thompson Center Executive Director

Stephen J. Sheinkopf, Ph.D.

- Recruited from Alpert Medical School, Brown University
- Associate Professor of Psychiatry and Human Behavior
- Research involves identifying early signs of autism in infants and children
- Principal Investigator of the Rhode Island Consortium for Autism Research and Treatment (RICART)
- Principal Investigator on an NIH R01
 - Neonatal Cry Acoustics and Neurobehavioral Characteristics as Early Markers of Risk for Autism Spectrum Disorder
- Projected start date: September 2021



Research Growth

School of Medicine AAU Expenditures (in millions of dollars)

	FY19	FY20	FY21*	Goal by 2026
AAU Phase 1 (Primarily NIH)	28.8	37.5	44.1	70M
AAU Phase 2 (Primarily Clinical Trials)	6.9	9.1	9.1	20M
Other	7.2	6.8	8.3	10M
Total expenditures	\$43.0	\$53.4	\$61.5	100M

*projected for year

School of Medicine “Match Day 2021”

- 125 students participated
- 97% match rate
- 37% staying in Missouri

Specialties

Family Medicine	13
Internal Medicine	7
Emergency Medicine	10
Ob/Gyn	10
Pediatrics	9
Orthopaedic Surgery	8
Psychiatry	8
Anesthesiology	7
Radiology	6
Surgery	6



MU Health Care



Critical 3 Strategies for MU Health Care



- **Children's Hospital** and Columbia clinical consolidation
- Tighter integration in Jefferson City with **Capital Region Medical Center** to realize financial, clinical, and operational value
- Grow **exclusive provider networks** in Jefferson City, Columbia, and Medicaid expansion



Children's Hospital Rendering



- PARIC-Barton Malow Construction Firm
- Burns & McDonnell Architect
- Groundbreaking in Fall 2021
- Opening Summer 2024
- 323K total square ft
- 98K square ft shelled

Quality & Safety



Foundational Adult Quality

Survival

Jul' 20 - Dec' 20

0.6



PR:22
Rank:
2 of 99



Readmissions

Jul' 20 - Nov' 20

10.0%



PR:22
Rank:
22 of 99



Safety Composite

RTM as of Dec' 20

0.62



PR:5
Rank:
5 of 97



Infection Composite

Jan' 21

0.17



Target:
0.44



Our Top Challenges

- 1.Regarding the combined mission, the top challenge is finding the correct academic-business balance**
- 2.Regarding NextGen Precision Health initiative, the top challenge is continued and increased funding for academic hires for success of the initiative through SOM/ MUHC**
- 3.Communication surrounding NextGen and obtaining buy-in from multiple stakeholders**
- 4.COVID-19 reemergence**

Questions?